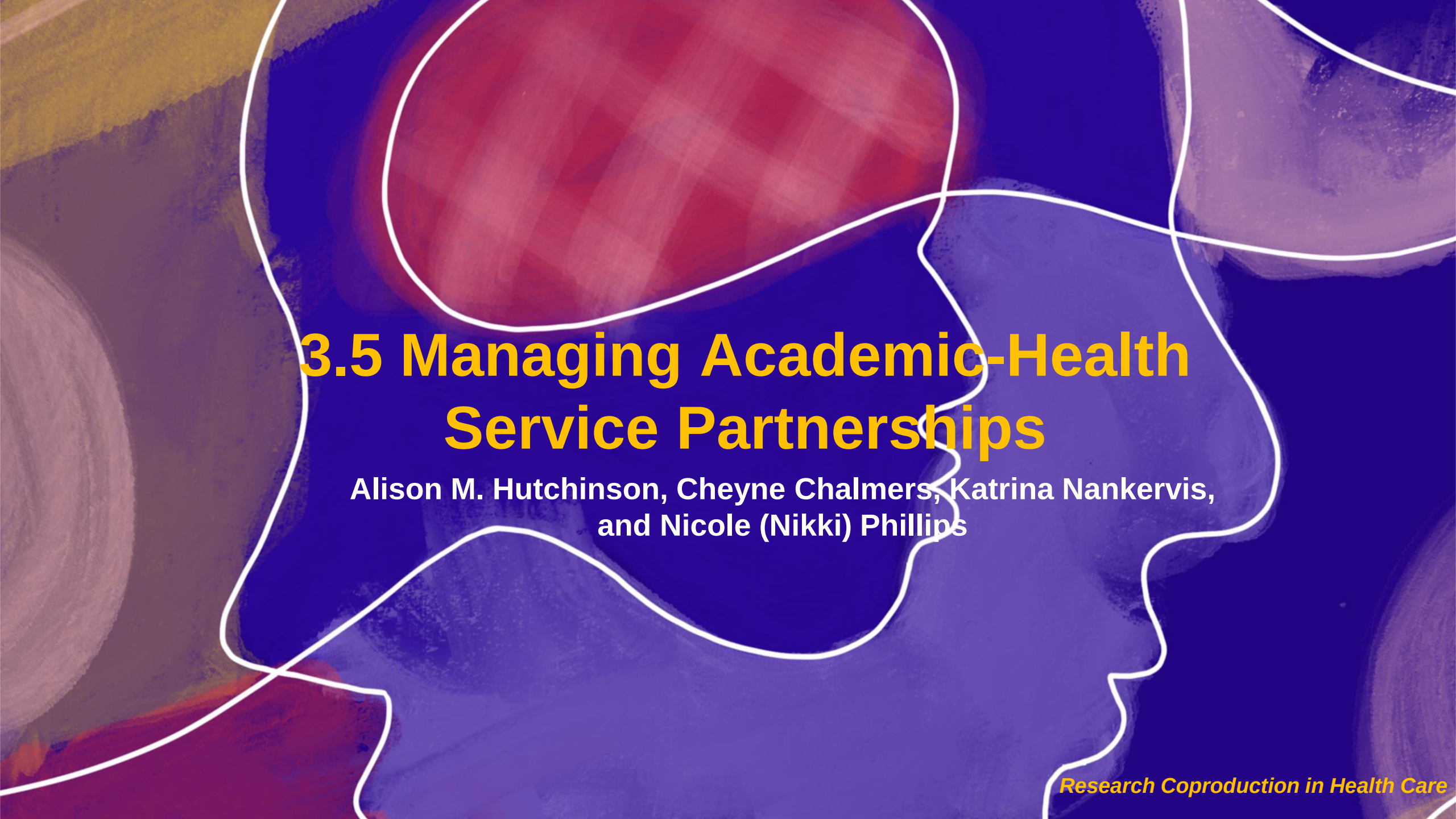




3.5 Managing Academic-Health Service Partnerships

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Overview

- Partnerships are central to research coproduction.
- Academic-health service partnerships provide a platform for the nexus between research, education and practice to be realised.
- Such partnerships are strategic arrangements between universities and health services, established to advance shared research, education, and practice interests.
- Academic-health service partnerships can leverage combined strengths and resources to generate and translate knowledge for mutual advantage and lasting impact.

Key ingredients for academic-health service partnerships

Key ingredients for successful partnerships are:

- A strategy – shared mission, vision, and mutually agreed objectives.
- Alignment of the strategy with the values and strategic directions of both organisations.
- A joint governance structure with equal decision-making power.
- Clear lines of reporting.
- Open and transparent communication.

Key Learning Points

- Coproduction of knowledge through academic-health service partnerships is more likely to be meaningful and have impact.
- Research conducted within the partnership needs to be relevant and meaningful.
- Mutual respect, trust, transparency, open communication, shared knowledge, and commitment are key to the success of academic-health service partnerships
- Sustainment of partnerships requires deliberate and concerted effort.

Key Learning Points

- A formal governance structure ensures the values of the partners remain aligned, and the priorities and future directions are mutually agreed.
- A formal agreement ensures the partnership meets the expectations and needs of each partner organisation.
- Evaluation of the partnership should occur at mutually agreed times.
- Researchers within the partnership need to respond nimbly to requests for research and to be flexible in the conduct of research in environments that are constantly adapting to change.